

CONDUCTING EFFECTIVE INTERNAL INVESTIGATIONS

June 22 – June 25, 2008

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EFFECTIVE INTERVIEW TECHNIQUES; PROPER DOCUMENTATION; ISSUES OF CONFIDENTIALITY

I. EFFECTIVE INTERVIEW TECHNIQUES

A. Start with a well-developed “plan of action”

1. First Step: Gather all available information and review, including: all relevant university/college policies and procedures, any documentation regarding the incident(s) in question; any other background materials – e.g., organizational structure of the department, departmental announcements or plans, etc.
2. Prepare an outline which identifies the issues to be addressed and your plan going forward
3. Order of Interviews:
 - a. Start with the *complainant*. Develop a clear understanding of the allegations; get as much detail from the complainant as possible; listen impartially without committing yourself.
 - b. If possible, interview who you believe are your key witnesses prior to interviewing the accused. This will help you develop a solid set of questions in preparation for your meeting with the accused.
 - c. Interview the accused.
 - d. Interview other witnesses identified during the course of the investigation. Be sure to ask the complainant and the accused: Is there anyone that you recommend that I speak with?
 - e. At the end of every interview, try to ask: Is there anything else I should know?

Internal Investigation Desk Manual

Raffaela Di Napoli

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Table of Contents Internal Investigation Desk Manual

1. Understanding the eBook Internal Investigation Desk Manual
 - The Rise of Digital Reading Internal Investigation Desk Manual
 - Advantages of eBooks Over Traditional Books
2. Identifying Internal Investigation Desk Manual
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Internal Investigation Desk Manual
 - User-Friendly Interface
4. Exploring eBook Recommendations from Internal Investigation Desk Manual
 - Personalized Recommendations
 - Internal Investigation Desk Manual User Reviews and Ratings
 - Internal Investigation Desk Manual and Bestseller Lists
5. Accessing Internal Investigation Desk Manual Free and Paid eBooks

- Internal Investigation Desk Manual Public Domain eBooks
- Internal Investigation Desk Manual eBook Subscription Services
- Internal Investigation Desk Manual Budget-Friendly Options
- 6. Navigating Internal Investigation Desk Manual eBook Formats
 - ePub, PDF, MOBI, and More
 - Internal Investigation Desk Manual Compatibility with Devices
 - Internal Investigation Desk Manual Enhanced eBook Features
- 7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Internal Investigation Desk Manual
 - Highlighting and Note-Taking Internal Investigation Desk Manual
 - Interactive Elements Internal Investigation Desk Manual
- 8. Staying Engaged with Internal Investigation Desk Manual
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Internal Investigation Desk Manual
- 9. Balancing eBooks and Physical Books Internal Investigation Desk Manual
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Internal Investigation Desk Manual
- 10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
- 11. Cultivating a Reading Routine Internal Investigation Desk Manual
 - Setting Reading Goals Internal Investigation Desk Manual
 - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Internal Investigation Desk Manual
 - Fact-Checking eBook Content of Internal Investigation Desk Manual
 - Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development

- Exploring Educational eBooks

14. Embracing eBook Trends

- Integration of Multimedia Elements
- Interactive and Gamified eBooks

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