



Applying Value Stream Mapping For Improving Productivity in Construction

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ABSTRACT

Remarkable productivity improvements are observed in manufacturing industry which encouraged the emergence of lean thinking into construction industry. Poor management, output variability, labour intense work, interior work conditions and insufficient quality are the potential problems in construction industry which prevent implementing lean techniques. In this report productivity measurements for different activities like rebar installation, formwork installation and concrete pouring for column and slab processes are evaluated accordingly using output/input ratio. Value stream mapping (VSM) is used to analyse the lead times, work in progress levels (WIPs) and non-value added time. From the current state VSMs of bar-cutting/bending and column processes we have significant lead times, idle times. Improvements are done by identifying the wastes and eliminating them and reducing the non-adding value.

Keywords—Lean thinking, Productivity in Construction, Value Stream Mapping (VSM), Waste, Variability.

1. Introduction

1.1 GENERAL

Construction management is very vital for any construction project to complete in scheduled time and without any cost overruns. Lean construction practice is growing tremendously in modern construction and in most of the projects lean construction techniques are applied. There is an analogy between construction and manufacturing industry, obviously with some similarities and differences. Lean construction techniques are first developed in the manufacturing industry, later it became subject of interest in the construction industry. Unfortunately, translating lean concepts from manufacturing to construction is not automatic because of the unique characteristics of the construction industry, in addition to the geographical diversity among projects. Now, due to the lot of research happening in construction

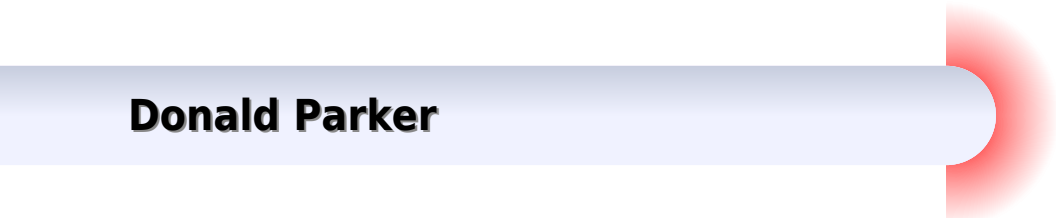
industry lean construction techniques are effectively used in the construction to tackle some of the issues in the construction management. Lean based models are developed in order to evaluate the productivity of building construction processes, there by optimize the resource allocation and delivering the project in scheduled time without any cost overruns.

1.2. Motivation

India has showed an exceptional economic growth in recent years. To sustain this growth good infrastructure is a prerequisite. As a result of this a large number of construction projects have been undertaken. These are divided into few very large projects, some medium scale projects and many small construction projects. The Indian construction industry is one of the fastest growing construction industries globally and it is the second largest employer in India. It gives employment to around 35 million people in India. The share of the construction industry in India is about 8% of its GDP. Productivity has for many years been an issue for the construction site. The lack of research on cost and time escalation in building construction industry in India brought about the need for this study. Poor planning and management of resources in construction is a huge factor for the productivity issues and delays in projects. In recent years, low productivity in construction industry was identified as the main problem of India's economy. Productivity can be a key determinant of a nation's future living standards and represent the competitiveness of the industry. Low productivities in the construction industry cause great concern for the government and policy makers. Productivity in construction industry in general can be measured at 3 levels that are at site/project, firm and industry. The three concepts related to productivities are LP (labor productivity), MFP (multifactor productivity) and TFP (total factor

Improving Management Studies Applying Value Analysis

Donald Parker



Improving Management Studies Applying Value Analysis:

Improving Management Studies Donald Parker, 2015-01-08 This book shows how management studies to conserve resources and solve problems can be improved by applying value analysis techniques

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How Management Programs Can Improve Organization Performance Richard E. Crandall, William Crandall, 2015-02-01 All organizations operate in an environment that is rapidly changing To be successful the organization must also change The question is what to change and how This book will describe in some detail a number of management programs many of which are known by their three letter acronyms such as Just in Time JIT or Service Oriented Architecture SOA A management program is designed to improve an organization s effectiveness and efficiency However there are so many management programs it is often difficult for managers to decide which one would be most appropriate for their operation This book will describe an array of management programs and group them to indicate their primary purpose The book will also outline a process that will enable managers to select the most appropriate management program to meet their immediate and long term needs Implementing a management program is no small task It can be expensive time consuming and disruptive of normal operations therefore the choice of the management program requires careful selection and implementation Care must be taken to increase the likelihood of successfully implementing new ventures in all types of organizations business nonprofit and governmental agencies Many ventures fail or achieve limited success not because the idea isn t good but because the organization has not adequately prepared its internal capabilities to meet the environmental conditions in which it operates An important feature of this book is that it can be updated periodically to add new programs and phase out programs no longer relevant The book will provide readers with a comprehensive description of the most popular management improvement programs and their primary applications to their organizations We will discuss the philosophy and principles of these programs and include a discussion on how to use each program to achieve optimum success A central theme of this book is to not just adopt an improvement program for the sake of adopting it but to match the improvement program with the specific needs in an organization In the chapters that follow we will illustrate how this matching process can be conducted Above all we plan the book to be a concise and useful resource to both practitioners and academics Here is what you can expect in the chapters

Value Analysis and Engineering Reengineered Abate O. Kassa, 2015-11-23 By mastering the re engineered value analysis value engineering VA VE problem solving value methodology outlined in this book any organization will be able to self diagnose problems and self discover solutions The book is the product of Abate Kassa s dual lenses of experience and research over four decades The book updates and

upgrades VA VE by integrating popular improvement methodologies including Six Sigma Lean Manufacturing Total Quality Management Kaizen Business Process Reengineering and Project Management into the scientific method of the value methodology he dubbed PISERIA **Measuring & Enhancing Productivity in the Federal Government** ,1973

Potential of Value Analysis for Reducing Waste Treatment Plant Costs, Environmental Protection Agency United States. General Accounting Office,1975 Applied Design Thinking for Problem Solving Kumandari Ranga Chari,2024-09-03 Applied Design Thinking for Problem Solving is a ground breaking book that aims to redefine the concept of value in the industry With over five decades of experience in the field of Value Analysis and Value Engineering the author offers unique insights into how organizations can maximize their profits and create products and services that truly resonate with customers In this book the author delves into the misconceptions surrounding the term value and sets out to clarify its true meaning Drawing from his extensive experience working with industrial and service organizations in India and abroad the author explores the relationship between cost price and the worth of a product or service He highlights the importance of design thinking in determining whether a product or service is worth the price a customer is willing to pay Through examples and case studies the author demonstrates how customers make decisions based on the worth and cost of a product He explains how features such as functionality performance quality and appeal influence a customer s perception of value Additionally the author introduces the concept of Value Engineering a systematic approach to maximizing value and how it can be integrated into organizational processes The book also traces the evolution of Value Analysis and Value Engineering shedding light on their emergence in the post war period and their growing popularity in the Indian industry over the past five decades With his vast experience working with various organizations across different sectors the author shares valuable insights into the applications of these techniques in materials processes labor equipment energy and systems Moreover the author addresses the need for clear demarcation between Design Thinking and Value Engineering aiming to reduce subjectivity and enhance objectivity in their application He emphasizes the importance of interdisciplinary collaboration and involvement of diverse stakeholders in the development and implementation of new concepts Applied Design Thinking for Problem Solving is a comprehensive guide for organizations looking to enhance their value proposition and maximize their productivity It provides practical strategies real world examples and actionable insights that can revolutionize the way businesses approach value creation This book is a must read for professionals executives engineers and anyone interested in driving innovation and improving organizational performance Contents 1 Applied Design Thinking for Productivity 2 System Approach for Problem Solving 3 Organising Design Thinking VAVE Function 4 Case Studies Using Market Research to Improve Management of Transportation Systems Susan Cowan Jakubiak,1990 **Risk Management for Design and Construction** Ovidiu Cretu,Robert B. Stewart,Terry Berends,2011-05-04 The essential risk assessment guide for civil engineering design and construction Risk management allows construction professionals to identify the risks inherent in all

projects and to provide the tools for evaluating the probabilities and impacts to minimize the risk potential This book introduces risk as a central pillar of project management and shows how a project manager can be prepared for dealing with uncertainty Written by experts in the field Risk Management for Design and Construction uses clear straightforward terminology to demystify the concepts of project uncertainty and risk Highlights include Integrated cost and schedule risk analysis An introduction to a ready to use system of analyzing a project s risks and tools to proactively manage risks A methodology that was developed and used by the Washington State Department of Transportation Case studies and examples on the proper application of principles Information about combining value analysis with risk analysis This book is a must for professionals who are seeking to move towards a proactive risk centric management style It is a valuable resource for students who are discovering the intricacies of uncertainties and risks within value estimation For professionals the book advocates for identifying and analyzing only risks whose impact are of consequence to a project s performance JOHN MILTON PHD PE Director of Enterprise Risk Management Washington State Department of Transportation

The Architect's Handbook of Professional Practice American Institute of Architects, 2011-09-26 Architects must be proficient in a variety of business practices to contribute to manage or launch a successful firm They are responsible for the same kind of legal financial marketing management and administrative activities as any other professional Within these broad categories however there are many details including professional standards and documents that are unique to the profession of architecture

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all aspects of their business independently as a solopreneur does

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web aug 25 2021 a solopreneur is simply a business owner who works solo the solopreneur moniker is a mashup of the words solo and entrepreneur a solopreneur may be an independent professional a blogger an e commerce store owner or even a hairdresser a makeup artist or a plumber