

Chapter 17

MyFinanceLab Solutions

Problem 17-1

(Financial forecasting) Zapatera Enterprises is evaluating its financing requirements for the coming year. The firm has only been in business for one year, but its Chief Financial Officer predicts that the firm's operating expenses, current assets, net fixed assets, and current liabilities will remain at their current proportion of sales. Last year Zapatera had \$12.00 million in sales with net income of \$1.20 million. The firm anticipates that next year's sales will reach \$15.00 million with net income rising to \$2.00 million. Given its present high rate of growth, the firm retains all of its earnings to help defray the cost of new investments. The firm's balance sheet for the year just ended is as follows: 

Estimate Zapatera's total financing requirements (total assets) and its net funding requirements (discretionary financing needed) for 2011.

STEP 1: **Picture** the Problem

The firm's discretionary financing needs (DFN) are equal to the financing the firm requires for the year that is not provided by spontaneous sources such as accounts payable and accrued expenses plus retained earnings for the period. In essence, we estimate DFN as the "plug figure" that balances the financing side of the firm's pro forma balance sheet.

STEP 2: **Decide** on a Solution Strategy

We are to estimate the total financing needed (total assets) and net funding requirements (discretionary financing needed) for the next year (2011) for Zapatera Enterprises. We'll start with total assets. We've told that the firm's 2011 sales will be \$15.00 million, and that the proportion of sales represented by operating expenses, current assets, net fixed assets, and current liabilities will be the same as for 2010. Thus, we can create Zapatera's pro forma balance sheet for 2011 by using its 2010 values as references.

When finding the 2011 values, we calculate \$15.00 million $\times$ appropriate % for current assets, net fixed assets, and current liabilities (where the "appropriate %" values are 25.00%, 50.00%, and 25.00%, respectively). Long-term debt, common stock, and paid-in capital keep the same values that they had in 2010, since these amounts are assumed not to vary with sales.

STEP 3: **Solve**

We need first to calculate the 2011 retained earnings as:

$$2011 \text{ Retained earnings} = 2010 \text{ Retained earnings} + 2011 \text{ Net income} - 2011 \text{ Dividends}$$

$$2011 \text{ Retained earnings} = 1,200,000 + \$2,000,000 - \$0 = \$3,200,000$$

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Thomas Griffiths



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