

**CERTIFICATE IN ACCOUNTING TECHNICIANS
FOUNDATION COURSE (ENTRY LEVEL) PART- I**

**Model Question Paper
Morning Session**

Paper I (10.00 am to 12.00 pm)

Total Questions:-100

Maximum Marks:- 100

Each Question carry 1 Mark. There will be no negative marking for wrong answer

Section A- Organization and Management Fundamentals (40 Marks)

Choose one appropriate answer from the four options given under each question.

1. The main problem of line and staff organisation is that
 - A. conflict often arise between line managers and staff specialists.
 - B. Conflict often arise between General manager and staff
 - C. Conflict often arise between Top Management and Line Mangers
 - D. None of the above

2. Departmentation enables an organisation to _____
 - A. Avail the benefits of specialization.
 - B. Avail the benefits of delegation
 - C. Create more employment opportunities
 - D. None of the above

3. Classical theory takes
 - A. A static and rigid view of an organisation.
 - B. A liberal view of an organisation.
 - C. No view of an organisation.
 - D. None of the above

4. Punishment should be given privately
 - A. so that the concerned employee realizes his mistakes
 - B. Because it is a private issue between the individual and management
 - C. Because others should not know about it
 - D. so that the concerned employee does not lose face before others.

5. Anthropology is concerned
 - A. with behaviour of birds.
 - B. with social behaviour of people.
 - C. With employer-employee relationship
 - D. With workers' welfare measures

Icwai Sloved Question Paper

Michael Hoelscher



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Taxmann's CRACKER for Operations Management & Strategic Management (Paper 9 | OMSM) – Covering Past Exam Questions & Answers | CMA Intermediate | New Syllabus | Dec. 2025/June 2026 Exams Amarendra Kumar, 2025-06-28 This book is specifically designed to meet the requirements of the Intermediate Level Cost Management Accountancy Examination. It includes past exam questions and detailed answers aligned with the latest ICAI syllabus. The Present Publication is the 5th Edition for the CMA Intermediate New Syllabus Dec 2025 June 2026 Exams. This book is authored by Amarendra Kumar with the following noteworthy features: Strictly as Per the New ICAI Syllabus, Ensures complete alignment with the latest requirements, Content Coverage o Past Exam Questions including Module wise Solved Paper of June 2025 o Additional Practice Questions, Tabular Summaries Provided at the beginning of each chapter for quick reference, Marks Distribution Detailed module wise distribution from June 2023 onwards, Previous Exam Trend Analysis covered from Dec 2023 ICAI Study Material Comparison is provided module wise for a comprehensive understanding. The contents of this book are as follows: Operations Management o Operations Management Introduction o Operations Planning o Designing of Operational System and Control o Production Planning Control o Productivity Management and Quality Management o Project Management o Economics of Maintenance and Spares Management, Strategic Management o Strategic Management Introduction o Strategic Analysis, Strategic Planning o Formulation Implementation of Strategy o Digital Strategy.

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Definition Functions Utility Principles Commercial Banks Central Bank Measures of Credit Control Money Market o
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