

Memo (Simulation B – Part 2)

To: Mr. Etienne Benet, the Chairman and Managing Director of Nestlé India
From: Group 1 (Julia Morochko, Saboor Sheikh, Decheng Huang, Yingxiao An)

1. Given the increasingly hostile attitude of the Indian National regulators as well as the involvement of Nestlé's global CEO, what should Nestlé do?

- Nestlé to halt all new production until the issue is resolved
- Nestlé to conduct quality checks of all current products in Nestlé inventory in the India region
- Nestlé to work with extended partners to conduct quality checks in regional and national Indian markets

2. Prepare a short statement (one or two paragraphs) that the CEO can deliver during the press conference. In addition, identify a few of the key questions that may come up in the press conference and prepare your recommended answers.

How is it possible for Nestlé to have this issue in their products?

- Nestlé is investigating to understand the root cause but in the meantime, Nestlé has stopped all production, conducted quality checks and cooperating to uphold any requirements set forth by the regional and national regulators

What is Nestlé doing to contain the situation?

- Emergency action: Immediately recall all Maggi products (batch no. W201;46, 40556640CC; ~200,000 packs), manufactured in February 2014 with a 'Best Before date' in November 2014.
- Conducting quality checks for inhouse inventory and for products already in market (with affected serial range) to ensure all affected product is contained
- Nestlé will commit to issues a return/money back policy for any products that are in the affect batch serial range
- Nestlé will open a health line to support and answer any questions related to the matter

Is this just in India or could be present globally?

- This batch production were sold only in India, we have recalled all and invited customers to hand over the products to the shop, get reimbursed. Nestlé also provide additional support to customers for their needs.
- Nestlé foreign production sites started to test and will share the test results.
- Nestlé is working to replicate regional supply chain actions to global scale for shared supply footprint.

Why should we trust Nestlé and continue to buy its products?

- Nestlé has been established in India for over 100 years and upheld quality of its products as per the expectation so the loyal Nestlé customers. Nestlé has always respected the Indian customer market and has commitment to supply high quality products.

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Peipei Pang



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Table of Contents Kingsschool Info Volume 20b 20part 201 20answer 20key

1. Understanding the eBook Kingsschool Info Volume 20b 20part 201 20answer 20key
 - The Rise of Digital Reading Kingsschool Info Volume 20b 20part 201 20answer 20key
 - Advantages of eBooks Over Traditional Books
2. Identifying Kingsschool Info Volume 20b 20part 201 20answer 20key
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Kingsschool Info Volume 20b 20part 201 20answer 20key
 - User-Friendly Interface
4. Exploring eBook Recommendations from Kingsschool Info Volume 20b 20part 201 20answer 20key
 - Personalized Recommendations
 - Kingsschool Info Volume 20b 20part 201 20answer 20key User Reviews and Ratings
 - Kingsschool Info Volume 20b 20part 201 20answer 20key and Bestseller Lists

5. Accessing Kingsschool Info Volume 20b 20part 201 20answer 20key Free and Paid eBooks
 - Kingsschool Info Volume 20b 20part 201 20answer 20key Public Domain eBooks
 - Kingsschool Info Volume 20b 20part 201 20answer 20key eBook Subscription Services
 - Kingsschool Info Volume 20b 20part 201 20answer 20key Budget-Friendly Options
6. Navigating Kingsschool Info Volume 20b 20part 201 20answer 20key eBook Formats
 - ePub, PDF, MOBI, and More
 - Kingsschool Info Volume 20b 20part 201 20answer 20key Compatibility with Devices
 - Kingsschool Info Volume 20b 20part 201 20answer 20key Enhanced eBook Features
7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Kingsschool Info Volume 20b 20part 201 20answer 20key
 - Highlighting and Note-Taking Kingsschool Info Volume 20b 20part 201 20answer 20key
 - Interactive Elements Kingsschool Info Volume 20b 20part 201 20answer 20key
8. Staying Engaged with Kingsschool Info Volume 20b 20part 201 20answer 20key
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Kingsschool Info Volume 20b 20part 201 20answer 20key
9. Balancing eBooks and Physical Books Kingsschool Info Volume 20b 20part 201 20answer 20key
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Kingsschool Info Volume 20b 20part 201 20answer 20key
10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
11. Cultivating a Reading Routine Kingsschool Info Volume 20b 20part 201 20answer 20key
 - Setting Reading Goals Kingsschool Info Volume 20b 20part 201 20answer 20key
 - Carving Out Dedicated Reading Time
12. Sourcing Reliable Information of Kingsschool Info Volume 20b 20part 201 20answer 20key
 - Fact-Checking eBook Content of Kingsschool Info Volume 20b 20part 201 20answer 20key
 - Distinguishing Credible Sources
13. Promoting Lifelong Learning

- Utilizing eBooks for Skill Development
- Exploring Educational eBooks

14. Embracing eBook Trends

- Integration of Multimedia Elements
- Interactive and Gamified eBooks

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