BRIEF: HOW TO WRITE A CONCEPT PAPER



Funders often ask for brief 1- to 5-page concept papers (also called "white papers" in the government contracting sector) prior to submission of a full proposal. This helps them save time by eliminating ideas that are not likely to be funded.

Applicants may use concept papers in any of the following ways:

- to interest potential funders
- to develop potential solutions or investigations into project ideas
- to determine whether a project idea is fundable
- to serve as the foundation of a full proposal

Funders that request concept papers often provide a template or format. If templates or formats are not provided, the following can serve as a useful concept paper structure.

THE FIVE ELEMENTS OF A CONCEPT PAPER

- The first section, the Introduction, identifies how and where the applicant's mission and the funder's mission intersect or align. It addresses the reasons why the funder should support projects in the given general area. It also introduces the applicant's partners and shows why the partners want to participate in the project.
- Second is the Purpose or Need or Rationale, which outlines what others have written about the general topic and focuses on the gap in knowledge to be filled, the problem to be solved, or the need to be addressed by the applicant's proposed project. Similar to a literature review, this section allows the applicant to state the purpose or need in such a way that the applicant's project is the best possible solution to the problem. Also, it often provides statements addressing the significance of the project (showing why the project should be supported).

In some cases, these first two sections are merged into a **Background** section that both introduces the alignment between the two organizations' missions and provides the need statement.

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