

Study Guide

A. SPECIALIST COST AND MANAGEMENT ACCOUNTING TECHNIQUES

1. Activity based costing

- a) Identify appropriate cost drivers under ABC.⁽¹⁾
- b) Calculate costs per driver and per unit using ABC.⁽²⁾
- c) Compare ABC and traditional methods of overhead absorption based on production units, labour hours or machine hours.⁽³⁾

2. Target costing

- a) Derive a target cost in manufacturing and service industries.⁽⁴⁾
- b) Explain the difficulties of using target costing in service industries.⁽⁵⁾
- c) Suggest how a target cost gap might be closed.⁽⁶⁾

3. Life-cycle costing

- a) Identify the costs involved at different stages of the life-cycle.⁽⁷⁾
- b) Derive a life cycle cost in manufacturing and service industries.⁽⁸⁾
- c) Identify the benefits of life cycle costing.⁽⁹⁾

4. Throughput accounting

- a) Calculate and interpret a throughput accounting ratio (TPAR).⁽¹⁰⁾
- b) Suggest how a TPAR could be improved.⁽¹¹⁾
- c) Apply throughput accounting to a multi-product decision-making problem.⁽¹²⁾

5. Environmental accounting

- a) Discuss the issues business face in the management of environmental costs.⁽¹³⁾

- b) Describe the different methods a business may use to account for its environmental costs.⁽¹⁴⁾

B. DECISION-MAKING TECHNIQUES

1. Relevant cost analysis

- a) Explain the concept of relevant costing.⁽¹⁵⁾
- b) Identify and calculate relevant costs for a specific decision situations from given data.⁽¹⁶⁾
- c) Explain and apply the concept of opportunity costs.⁽¹⁷⁾

2. Cost volume profit analysis

- a) Explain the nature of CVP analysis.⁽¹⁸⁾
- b) Calculate and interpret break even point and margin of safety.⁽¹⁹⁾
- c) Calculate the contribution to sales ratio, in single and multi-product situations, and demonstrate an understanding of its use.⁽²⁰⁾
- d) Calculate target profit or revenue in single and multi-product situations, and demonstrate an understanding of its use.⁽²¹⁾
- e) Prepare break even charts and profit volume charts and interpret the information contained within each, including multi-product situations.⁽²²⁾
- f) Discuss the limitations of CVP analysis for planning and decision making.⁽²³⁾

3. Limiting factors

- a) Identify limiting factors in a scarce resource situation and select an appropriate technique.⁽²⁴⁾
- b) Determine the optimal production plan where an organisation is restricted by a single limiting factor, including within the context of "make" or "buy" decisions.⁽²⁵⁾
- c) Formulate and solve multiple scarce resource problem both graphically and using simultaneous equations as appropriate.⁽²⁶⁾

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