



**FULLY  
REVISED  
& UPDATED  
EDITION**

**Edward W. Merrow**



# industrial **mega**projects

**CONCEPTS, STRATEGIES, AND PRACTICES FOR SUCCESS**

**WILEY**

# Industrial Megaprojects Concepts Strategies And Practices For Success

**Benjamin K. Sovacool, C. J. Cooper**



## **Industrial Megaprojects Concepts Strategies And Practices For Success:**

**Industrial Megaprojects** Edward W. Merrow, 2024-08-06 The most up to date edition of the bestselling text on megaprojects In the newly revised second edition of *Industrial Megaprojects Revisited Concepts Strategies and Practices for Success* 2nd Edition veteran megaproject valuator Edward Merrow delivers an accessible and authoritative discussion of why megaprojects frequently go over budget past their deadlines or result in safety compromises You ll explore project management deficiencies destructive team dynamics weak accountability systems short term biases and technical expertise gaps and more importantly learn how to avoid or address these pitfalls in the real world This latest edition offers extensive new material on renewable energy and decarbonization projects as well as Clear nontechnical explanations of why major projects tend to get into trouble Strategies to avoid hazardous and costly errors in the high stakes megaproject environment A comprehensive collection of tools tips principles and frameworks to take a megaproject from start to finish without compromising on safety blowing the budget or exceeding the deadline An essential resource for engineers and industry professionals and executives *Industrial Megaprojects* remains the gold standard on the subject It also belongs in the libraries of finance and banking professionals who regularly fund these projects and academics who research them **A Practical**

**Guide to Successful Construction Projects** Arent van Wassenae, 2017-04-21 Written by experienced and innovative projects lawyer Arent van Wassenae this book explains what the critical success factors are for construction projects to be completed on time within everyone s budget to the right quality with all stakeholders satisfied and without disputes In so doing van Wassenae discusses how such projects could be structured tendered for executed and completed and what legal and non legal mechanisms are available to achieve success in construction projects Using examples of real projects *A Practical Guide to Successful Construction Projects* provides tools for those in leading and managerial positions within the construction industry to change where necessary their usual operational methods into methods which are aimed at achieving project success

**Global Megaprojects** Virginia A. Greiman, 2023-01-03 *GLOBAL MEGAPROJECTS* The definitive guide to international megaprojects from an undisputed authority in the field In *Global Megaprojects Lessons Case Studies and Expert Advice on International Megaproject Management* distinguished international megaproject researcher and consultant Virginia A Greiman delivers a comprehensive and incisive discussion of a key topic in global infrastructure development the international megaproject In the book readers will find indispensable guidance and insights from experienced megaproject experts as well as over 20 case studies highlighting practical solutions to common and pressing issues faced by project stakeholders around the world This book was written to demonstrate that megaprojects can and have accomplished major economic social and technical advancements thought impossible but achieved by successfully confronting the challenges of the time This book offers solutions and prescriptions for megaproject participants to overcome the complex challenges presented by these projects It incorporates the latest evidence based theory and a wealth of practical experience and

provides a truly international perspective showcasing viewpoints from a diverse collection of regions cultures and industries Global Megaprojects also presents Thorough introductions to megaprojects and their lifecycles including the megaproject ecosystem and the world s emerging megaprojects In depth examinations of megaproject finance and economics including innovation and value driven program management Extensive explorations of complex project leadership including the characteristics of uncertainty complex projects and cross cultural dynamics Comprehensive discussions of megaproject implementation management including global delivery methodologies and strategic objective alignment Global Megaprojects Lessons Case Studies and Expert Advice on International Megaproject Management will earn a place in the libraries of project managers policymakers academics contractors engineers suppliers investors and sponsors of large international projects

**Harvard Business Review Project Management Handbook** Antonio Nieto-Rodriguez,2021-10-19 The one primer you need to launch lead and sponsor successful projects We re now living in the project economy The number of projects initiated in all sectors has skyrocketed and project management skills have become essential for every leader and manager Still project failure rates remain extremely high Why Leaders oversee too many projects and have too little visibility into them Project managers struggle to translate their hands on technical knowledge up to senior management The result Worthy projects are starved of time and resources and fail to deliver benefits while too much investment goes into the wrong projects To compete in the project economy you need to close this gap The HBR Project Management Handbook shows you how In this comprehensive guide project management expert Antonio Nieto Rodriguez presents a new and simple framework that will increase any project s likelihood of success Packed with case studies from many industries worldwide it will teach you how to manage your organization s projects strategic programs and agile initiatives more effectively and push the best ones ahead to completion Timeless yet forward looking this book will help you win in the project driven world In the HBR Project Management Handbook you ll find Everything you need to know about project management in practical nontechnical language A definitive taxonomy of project types from product launches to digital transformations to megaprojects A road map for becoming an effective project leader and executive sponsor A new simple and universal project framework the Project Canvas that breaks down any project into essential building blocks that can be easily understood by all project stakeholders Original concepts and exclusive case studies from public and private sector organizations worldwide You ll learn A common language for project managers and executives to run successful projects across your organization When to use agile traditional or hybrid methods in your projects The twelve principles of successful projects including purpose agility and a focus on outcomes Techniques for selecting and advancing the best projects and managing a strategic and balanced project portfolio How today s projects will help address some of the most pressing global trends including automation sustainability diversity and crisis management Why project management needed to be reinvented and what the future holds HBR Handbooks provide ambitious professionals with the frameworks advice and tools they need to excel in their careers With

step by step guidance time honed best practices and real life stories each comprehensive volume helps you to stand out from the pack whatever your role

**The Oxford Handbook of Megaproject Management** Bent Flyvbjerg, 2017-04-13 The Oxford Handbook of Megaproject Management provides state of the art scholarship in the emerging field of megaproject management Megaprojects are large complex projects which typically cost billions of dollars and impact millions of people like building a high speed rail line a megadam a national health or pensions IT system a new wide body aircraft or staging the Olympics The book contains 25 chapters written especially for this volume covering all aspects of megaproject management from front end planning to actual project delivery including how to deal with stakeholders risk finance complexity innovation governance ethics project breakdowns and scale itself Individual chapters cover the history of the field and relevant theory from behavioral economics to lock in and escalation to systems integration and theories of agency and power All geographies are covered from the US to China Europe to Africa South America to Australia as are a wide range of project types from hard infrastructure to soft change projects In depth case studies illustrate salient points The Handbook offers a rigorous research oriented up to date academic view of the discipline based on high quality data and strong theory It will be an indispensable resource for students academics policy makers and practitioners

**Product and Process Design** Jan Harmsen, André B. de Haan, Pieter L. J. Swinkels, 2024-05-20 Product and process design driving sustainable innovation is the 2nd edition of a comprehensive textbook for product and process design courses at BSc MSc EngD and PhD level It covers both heuristics based design methods as well as systems engineering approaches It contains specific methods to co design products and processes so that both designs are better than when these designs are made separately This integrated combination makes the book unique For making designs that contribute to the Sustainable Development Goals of the United Nations specific methods are provided for the People Planet and Prosperity dimensions This second edition of the book includes examples and exercises for each design method which makes it very suitable for teaching purposes The book is furthermore of interest to industrial process and product developers for many industry branches as it provides methods for design modelling and experimental validation for each innovation stage It is also very useful for R D managers as it provides guidelines for essential activities in each innovation stage discovery concept feasibility development detailed engineering leading to successful implementations of new processes and new products

**Multiphase Reactors** Jan Harmsen, René Bos, 2023-04-27 This Multiphase Reactors book is about fundamentals selection design development scale up and applications of two and three phase reactors It is a graduate textbook focused on creating understanding of the fundamentals as much as possible without resorting to mathematics It also is full of real life industrial applications and examples from the authors own experiences The target audience comprises students and industrial practitioners who may or may not have had formal training in chemical reaction engineering Each chapter explains the subject and contains take home messages examples worked out cases quiz questions and exercises

**Tensions and paradoxes in temporary organizing** Joseph Lampel, Timo

Braun,2020-09-17 This volume brings together empirical and conceptual papers that investigate the Tensions and Paradoxes in Temporary Organizing Temporary organizing is a widespread phenomenon that continues to grow in importance and reflects the uncertainty resulting from competition in globalized markets      **Relationship Management and the Management of Projects** Hedley Smyth,2014-08-27 Relationship Management and the Management of Projects is a guide to successfully building and managing relationships as a project manager and in the project business Relationship management is a core skill for any project business to develop capabilities and manage the interface with projects providing guidance to project managers as they negotiate with business partners and coordinate between business functions Whatever the structures and procedures an organization has and whatever the project management tools and techniques they are only as good as the hands they are in Yet relationship management though a well established discipline is rarely applied to the process driven world of project management This book is a much needed guide to the process of enhancing these skills to boost firm performance team performance and develop collaborative practices Hedley Smyth guides you through the processes of relationship management examining the theory and practice This book highlights the range of options available to further develop current practices to ensure a successful relationship management in all stages of a project s lifecycle Relationship Management and the Management of Projects is valuable reading for all students and specialists in project management as well as project managers in business management the built environment or indeed any industry      Financial Evaluation and Risk Management of Infrastructure Projects Petroutsatou, Kleopatra,Zopounidis, Constantin,2023-11-07 In light of the recent financial crisis in Europe and the increasing importance of sustainability in construction insights and practical guidance for financial evaluation and risk management of infrastructure projects are extremely valuable for a well planned future It can make a massive difference in the outcomes of construction projects that have access to the future economic benefits approach to asset valuation as a correct asset management accounting to prevent over and underestimation of investments and repair debt The Financial Evaluation and Risk Management of Infrastructure Projects is a comprehensive guide for professionals and students in the fields of construction and investment as well as financial and investment institutions It emphasizes the importance the life cycle cost of infrastructure projects and cost benefit analysis in optimizing investments as well as highlighting the need for cost effective and sustainable infrastructure projects that incorporate value for money construction solutions while considering all risks involved This book is ideal for professionals in construction investment institutions and financial and investment institutions as well as for students in construction and investments With the recent financial crisis in Europe and the growing focus on sustainability in construction this guide offers practical insights and guidance for financial evaluation and risk management of infrastructure projects      Social Media for Project Management Johan Ninan,2022-11-17 The number of projects is increasing worldwide as traditional and repetitive tasks are carried out through automation Projects being temporary and unique while being adopted globally across

sectors presents a challenge for the effective management of environmental economic and social parameters Projects are people centric and require the effective management of internal and external stakeholders In the modern age social media is seen as a tool that connects people across the world having significant implications on everyone s daily life Social media is used for different purposes and encompasses multiple affordances as these are often free and also bring together people from different walks of life who tend to use them differently However the role of social media in managing projects is still under explored In this edited book multiple authors working on the application of social media in projects come together to craft an agenda for the future First the use of social media for internal stakeholders such as managers and engineers are discussed Following this the use of social media for external stakeholders such as communities and project affected persons are discussed Finally the guidelines for education using social media and research using social media is discussed Thus the book brings together multiple authors to discuss how social media can be used in project settings to facilitate interactions and strategic conversations across hierarchical levels and geographic boundaries for diverse goals The book is a valuable resource for all project management academics researchers and practitioners who are interested in learning about the application of social media in project settings

The International Application of FIDIC Contracts Donald Charrett,2019-10-10 FIDIC contracts are the most widely used contracts for international construction around the world and are used in many different jurisdictions both common law and civil law For any construction project the General Conditions of Contract published by FIDIC need to be supplemented by Particular Conditions that specify the specific requirements of that project The International Application of FIDIC Contracts A Practical Guide provides readers with detailed guidance and resources for the preparation of the Particular Conditions that will comply with the requirements of the applicable laws that apply to the site where the work is carried out and for the governing law of the contract for a number of the jurisdictions in which FIDIC contracts are used This book is essential reading for construction professionals lawyers and students of construction law

**Today's Space Elevator** Peter Swan,2019-09-22 In the last year the International Space Elevator Consortium assessed that basic technological needs can be met with current capabilities and each segment of the Space Elevator Transportation System is ready for engineering validation Because of the availability of a new material as a potential Space Elevator tether the community strongly believes that a Space Elevator will be initiated in the near term Included in the book is a series of appendices that are tremendous references to the status of the space elevator today Included are a lexicon of space elevator terms over 750 references in the bibliography short descriptions of eight ISEC year long studies and two IAA 4 year studies on space elevators as well as a summary of over 20 Architectural Notes covering the development of space elevator technologies

Strategic Project Organizing Graham Winch,Eunice Maytorena-Sanchez,Natalya Sergeeva,2022 Strategic Project Organizing takes a unique approach to project management that places emphasis on the strategic and organizational aspects of projects and their leadership Structured around the Three Domains model it covers all the

fundamental project management concepts whilst guiding the reader through the organizational challenges of enabling positive change Through the lens of strategic leadership this text equips students to know how to respond proactively to threats as well as seize opportunities in order to advantageously change the socio economic environment in an organization s favour The text also helps students to understand the tools and techniques adopted during the process of organizational transformation All chapters offer review and discussion based questions to encourage critical thinking as well as case vignettes and a longer end of chapter case study to help students apply theory to practice Real life projects featured in the case studies include the Eden Project the Thames Tideway Tunnel and the Berlin Brandenburg Airport The ebook offers a mobile experience and convenient access [www.oxfordtextbooks.co.uk/ebooks](http://www.oxfordtextbooks.co.uk/ebooks) The book s online resources include For students Web links to relevant videos Web links to resources on group work Answers hints to the self test and application questions in the book For lecturers Test bank Major teaching case on CATA 4 Teaching notes for CATA 4 major teaching case PowerPoint slides Additional PowerPoint slides for 3 day teaching block

### **The Governance of Energy Megaprojects**

Benjamin K. Sovacool,C. J. Cooper,2013-07-01 Benjamin Sovacool and Christopher Jon Cooper have produced an astonishing and well written book based on extensive original research in twelve countries They explore the technical social political and economic dimensions of four energy megaprojects The large scale of megaprojects always appears to complicate the decision making process and often causes failures Megaprojects may even reinforce corruption and erode democracy It highlights that today s experiences can be explained by statements by Aristotle and Einstein who argue both in their own way that is always wise to take the limits of size into account and to reduce the size of projects wherever this is possible For everybody involved in megaprojects this book must be read Hugo Priemus Delft University of Technology The Netherlands Based on extensive original research this book explores the technical social political and economic dimensions of four Asian energy megaprojects a regional natural gas pipeline network in Southeast Asia a series of hydroelectric dams on the island of Borneo an oil pipeline linking Europe with the Caspian Sea and a very large solar energy array in the Gobi desert This book investigates why energy megaprojects fail to deliver their promised benefits It offers the first comprehensive assessment of the complicated dynamics driving and constraining megaprojects initiated in the rapid scramble for energy resources and efforts to improve energy security The authors approach the assessment of megaprojects from a socio technical angle emphasizing broad issues of political leadership regulation financing interest group opposition and environmental impact as well as conventional technological factors such as engineering design and project management The Governance of Energy Megaprojects will prove insightful for academics concerned about energy policy energy security environmental impact and technology assessment But the book should prove equally compelling to those engaged in the practical management and implementation of large scale energy projects anywhere in the world *Project Management* Stewart R. Clegg,Torgeir Skyttermoen,Anne Live Vaagaasar,2020-10-12 Project management is an essential life and workplace skill that everyone



must develop Following the popular style and format of other textbooks by Stewart Clegg this brand new co authored textbook on project management provides a much needed European perspective to the subject Drawing on the latest research and practice the authors guide students on an active learning journey through the project lifespan promoting a critical and reflexive approach to studying project management as well as one that creates value for all project stakeholders and emphasizes people and not just process Case studies and examples discussed in the text cover a wide range of projects from large to smaller across different industries and sectors both public and private including megaprojects HS2 mega events Olympics political projects Brexit health related project implementation LEAN tech related projects Google building and restoration projects housing Sagrada Familia and arts and cultural projects European Capital of Culture Incorporating a host of learning features both in chapters and via the supporting online resources this textbook is essential reading for all students managers completing a course unit in project management at either undergraduate or postgraduate level

*Managing Forensic Analysis - Project Controls* Planning Planet, The Managing Forensic Analysis Module is to introduce the tools techniques and methodologies that have been identified as being best tested and proven practices from Forensic Analyses and which have been found to work on most projects most of the time provide a logical or rational sequence showing when those tools or techniques would normally and customarily be used and in selected instances show how to use those tools techniques and or where to find additional information on how to use or apply them [Putin's Olympics](#) Robert W. Orttung, Sufian N. Zhemukhov, 2017-02-24 President Vladimir Putin s Olympic venture put the workings of contemporary Russia on vivid display The Sochi Olympics were designed to symbolize Russia s return to great power status but subsequent aggression against Ukraine large scale corruption and the doping scandal have become the true legacies of the games The Kremlin s style of governance through mega projects has had deleterious consequences for the country s development Placing the Sochi games into the larger context of Olympic history this book examines the political security business ethnic societal and international ramifications of Putin s system **Managing Cost Estimating & Budgeting - Project Controls** Planning Planet, The Managing Cost Estimating and Budgeting Module is to introduce the tools techniques and methodologies associated with cost estimating and budgeting that have been identified as being best tested and proven practices and which have been found to work on most projects most of the time provide a logical or rational sequence showing when those tools or techniques would normally and customarily be used and in selected instances show how to use those tools techniques and or where to find additional information on how to use or apply them *Research Handbook on Complex Project Organizing* Graham M. Winch, Maude Brunet, Dongping Cao, 2023-01-19 This Research Handbook provides a cutting edge review of complex project organizing CPO and suggests fruitful avenues for future research with a focus on grand challenges and a sustainable future

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