FORD MOTOR COMPANY AND SUBSIDIARIES CONSOLIDATED BALANCE SHEET (in millions)

	December 2013		. December 31, 2012	
ASSETS				
Cash and cash equivalents	5	14,468	5	15,659
Marketable securities.		22,100		20,284
Finance receivables, net (Note 6)		77,481		70,991
Other receivables, net		9,828		10,878
Net investment in operating leases (Note 7)		19,984		15,300
Inventories (Note 9)		7,708		7,362
Equity in net assets of affiliated companies (Note 10)		3,679		3,246
Net property (Note 12)		27,616		24,942
Deferred income taxes (Note 22)		13,315		15,185
Other assets		5.847		5,556
Total assets	5	202,026	5	189,406
LIABILITIES				
Payables	5	19,531	5	19,308
Other liabilities and deferred revenue (Note 13)		40,462		40,259
Debt (Note 15)		114,688		105,058
Deferred income taxes (Note 22)		598		470
Total liabilities		175,279		173,095
Redeemable noncontrolling interest (Note 17)		331		322
EQUITY				
Capital stock (Note 24)				
Common Stock, par value \$.01 per share (3.913 million shares issued of 6 billion authorized)		319		39
Class B Stock, par value \$.01 per share (71 million shares issued of 530 million authorized)				
Capital in excess of par value of stock		21,422		20,976
Retained earnings		23,658		18,077
Accumulated other comprehensive income/(loss) (Note 18)		(18,231)		(22,654)
Treasury stock		(506)		(292)
Total equity attributable to Ford Motor Company	-	26,363		15,947
Equity attributable to noncontrolling interests		3.3		42
Total equity		26,416		15,989
Total liabilities and equity	- 3	202.026	5	189,406

The following table includes assets to be used to settle liabilities of the consolidated variable interest entities ("VIEs"). These assets and liabilities are included in the consolidated balance sheet above. See Note 11 for additional information on our VIEs.

ASSETS		December 31, 2013		December 31, 2012	
Cash and cash equivalents	5	4,798	5	2,911	
Finance receivables, net		45,796		47,515	
Net investment in operating leases		8,116		6,308	
Other assets		5		-4	
LIABILITIES					
Other liabilities and deferred revenue	S	68	5	134	
Debt		40,728		40,245	

The accompanying notes are part of the financial statements.

Ford Company Balance Sheet In File

Rachel Sandford

Ford Company Balance Sheet In File:

This book delves into Ford Company Balance Sheet In File. Ford Company Balance Sheet In File is a crucial topic that needs to be grasped by everyone, ranging from students and scholars to the general public. The book will furnish comprehensive and in-depth insights into Ford Company Balance Sheet In File, encompassing both the fundamentals and more intricate discussions.

- 1. This book is structured into several chapters, namely:
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 - $\circ\,$ Chapter 3: Ford Company Balance Sheet In File in Everyday Life
 - Chapter 4: Ford Company Balance Sheet In File in Specific Contexts
 - ∘ Chapter 5: Conclusion
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Table of Contents Ford Company Balance Sheet In File

- 1. Understanding the eBook Ford Company Balance Sheet In File
 - The Rise of Digital Reading Ford Company Balance Sheet In File
 - Advantages of eBooks Over Traditional Books
- 2. Identifying Ford Company Balance Sheet In File
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
- 3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Ford Company Balance Sheet In File
 - User-Friendly Interface
- 4. Exploring eBook Recommendations from Ford Company Balance Sheet In File
 - Personalized Recommendations
 - Ford Company Balance Sheet In File User Reviews and Ratings
 - Ford Company Balance Sheet In File and Bestseller Lists
- 5. Accessing Ford Company Balance Sheet In File Free and Paid eBooks
 - Ford Company Balance Sheet In File Public Domain eBooks
 - Ford Company Balance Sheet In File eBook Subscription Services
 - Ford Company Balance Sheet In File Budget-Friendly Options
- 6. Navigating Ford Company Balance Sheet In File eBook Formats
 - ePub, PDF, MOBI, and More
 - Ford Company Balance Sheet In File Compatibility with Devices
 - Ford Company Balance Sheet In File Enhanced eBook Features
- 7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Ford Company Balance Sheet In File
 - Highlighting and Note-Taking Ford Company Balance Sheet In File
 - Interactive Elements Ford Company Balance Sheet In File

- 8. Staying Engaged with Ford Company Balance Sheet In File
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Ford Company Balance Sheet In File
- 9. Balancing eBooks and Physical Books Ford Company Balance Sheet In File
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Ford Company Balance Sheet In File
- 10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
- 11. Cultivating a Reading Routine Ford Company Balance Sheet In File
 - Setting Reading Goals Ford Company Balance Sheet In File
 - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Ford Company Balance Sheet In File
 - Fact-Checking eBook Content of Ford Company Balance Sheet In File
 - Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
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 - Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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