

THIRD EDITION



# MASTERING THE REQUIREMENTS PROCESS

GETTING REQUIREMENTS RIGHT



SUZANNE ROBERTSON • JAMES ROBERTSON

# Mastering The Requirements Process 3rd Edition

**Richard Newton**



## **Mastering The Requirements Process 3rd Edition:**

**Mastering the Requirements Process** Suzanne Robertson,James Robertson,2012-08-06 If the purpose is to create one of the best books on requirements yet written the authors have succeeded Capers Jones Software can solve almost any problem The trick is knowing what the problem is With about half of all software errors originating in the requirements activity it is clear that a better understanding of the problem is needed Getting the requirements right is crucial if we are to build systems that best meet our needs We know beyond doubt that the right requirements produce an end result that is as innovative and beneficial as it can be and that system development is both effective and efficient Mastering the Requirements Process Getting Requirements Right Third Edition sets out an industry proven process for gathering and verifying requirements regardless of whether you work in a traditional or agile development environment In this sweeping update of the bestselling guide the authors show how to discover precisely what the customer wants and needs in the most efficient manner possible Features include The Volere requirements process for discovering requirements for use with both traditional and iterative environments A specification template that can be used as the basis for your own requirements specifications Formality guides that help you funnel your efforts into only the requirements work needed for your particular development environment and project How to make requirements testable using fit criteria Checklists to help identify stakeholders users non functional requirements and more Methods for reusing requirements and requirements patterns New features include Strategy guides for different environments including outsourcing Strategies for gathering and implementing requirements for iterative releases Thinking above the line to find the real problem How to move from requirements to finding the right solution The Brown Cow model for clearer viewpoints of the system Using story cards as requirements Using the Volere Knowledge Model to help record and communicate requirements Fundamental truths about requirements and system development

*Mastering the Requirements Process* Suzanne Robertson,James Robertson,2013 Mastering the Requirements Process Getting Requirements Right sets out an industry proven process for gathering and verifying requirements regardless of whether you work in a traditional or agile development environment In this sweeping update of the bestselling guide the authors show how to discover precisely what the customer wants and needs in the most efficient manner possible

*Mastering the Requirements Process* James Robertson,Suzanne Robertson,Adrian Reed,2024-09-25 One of the joys of product development whether it be software service or hardware is getting it right The way to get it right is to uncover the real business problem and to write the requirements for the solution that best solves that problem Without the right requirements it is impossible to build the right solution Mastering the Requirements Process Fourth Edition gives you an industry proven process for getting to the essence of the business problem and then writing unambiguous and testable requirements for its solution This fourth edition is an almost complete rewrite that brings requirements discovery into today s world it is the book for today s business analyst Product owners and project leaders will also find it valuable as it explains

how to discover precisely what the customer needs and wants and to do it effectively in any business or project environment

The book tells you how to Use the Volere requirements process to discover requirements in both traditional and agile environments Incorporate off the shelf OTS solutions into your requirements discovery Use artificial intelligence AI as part of your requirements discovery and as part of your business solution Use quickly sketched prototypes to explore the problem space Understand functional and non functional requirements Write better agile stories Make your requirements and stories measurable and testable using fit criteria Use business events as the heartbeat of business analysis Discover requirements in agile commercial and milspec project environments Find and prioritize your customer segments Leverage systems thinking when discovering requirements Use story maps and other requirements repository techniques Know which trawling techniques are the most effective for requirements discovery Synchronize your requirements discovery with agile development teams Make better decisions in the early days of a project to increase your chances of success Employ the Volere requirements specification template downloaded 10 000 times as the basis for your own requirement specifications

One of the most valuable things about this book is that it provides a process to follow that will get people asking the right questions and expand their perspective on the problem Kevin Brennan Register your book for convenient access to downloads updates and or corrections as they become available See inside book for details

*Mastering the Requirements Process* Suzanne Robertson, James C. Robertson, 2006-03-17

If the purpose is to create one of the best books on requirements yet written the authors have succeeded Capers Jones It is widely recognized that incorrect requirements account for up to 60 percent of errors in software products and yet the majority of software development organizations do not have a formal requirements process Many organizations appear willing to spend huge amounts on fixing and altering poorly specified software but seem unwilling to invest a much smaller amount to get the requirements right in the first place

*Mastering the Requirements Process* Second Edition sets out an industry proven process for gathering and verifying requirements with an eye toward today's agile development environments In this total update of the bestselling guide the authors show how to discover precisely what the customer wants and needs while doing the minimum requirements work according to the project's level of agility

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- Methods for reusing requirements and requirements patterns
- Examples showing how the techniques and templates are

applied in real world situations      **Mastering the Requirements Process** Suzanne Robertson,1999 What are requirements The requirements process Project blastoff Event driven use cases Trawling for requirements Functional requirements Non functional requirements Writing the specification Fit criteria Quality gateway Prototyping and scenarios Reusing requirements Taking stock of the specification Whither requirements      *Designing Usable and Secure Software with IRIS and CAIRIS* Shamal Faily,2018-04-28 Everyone expects the products and services they use to be secure but building security in at the earliest stages of a system s design also means designing for use as well Software that is unusable to end users and unwieldy to developers and administrators may be insecure as errors and violations may expose exploitable vulnerabilities This book shows how practitioners and researchers can build both security and usability into the design of systems It introduces the IRIS framework and the open source CAIRIS platform that can guide the specification of secure and usable software It also illustrates how IRIS and CAIRIS can complement techniques from User Experience Security Engineering and Innovation Entrepreneurship in ways that allow security to be addressed at different stages of the software lifecycle without disruption Real world examples are provided of the techniques and processes illustrated in this book making this text a resource for practitioners researchers educators and students      **Advances and Applications in Model-Driven Engineering** Díaz, Vicente García,Lovelle, Juan Manuel Cueva,García-Bustelo, B. Cristina Pelayo,Martinez, Oscar Sanjuán,2013-08-31 As organizations and research institutions continue to emphasize model driven engineering MDE as a first class approach in the software development process of complex systems the utilization of software in multiple domains and professional networks is becoming increasingly vital Advances and Applications in Model Driven Engineering explores this relatively new approach in software development that can increase the level of abstraction of development of tasks This publication covers the issues of bridging the gaps between various disciplines within software engineering and computer science Professionals researchers and students will discover the most current tools and techniques available in the field to maximize efficiency of model driven software development      **Guide to Software Development** Arthur M. Langer,2016-10-04 This book presents a guide to navigating the complicated issues of quality and process improvement in enterprise software implementation and the effect these have on the software development life cycle SDLC Offering an integrated approach that includes important management and decision practices the text explains how to create successful automated solutions that fit user and customer needs by mixing different SDLC methodologies With an emphasis on the realities of practice the book offers essential advice on defining business requirements and managing change This revised and expanded second edition includes new content on such areas as cybersecurity big data and digital transformation Features presents examples case studies and chapter ending problems and exercises concentrates on the skills needed to distinguish successful software implementations considers the political and cultural realities in organizations suggests many alternatives for how to manage and model a system      *Computer Systems and Software Engineering: Concepts,*

*Methodologies, Tools, and Applications* Management Association, Information Resources, 2017-12-01 Professionals in the interdisciplinary field of computer science focus on the design operation and maintenance of computational systems and software Methodologies and tools of engineering are utilized alongside computer applications to develop efficient and precise information databases Computer Systems and Software Engineering Concepts Methodologies Tools and Applications is a comprehensive reference source for the latest scholarly material on trends techniques and uses of various technology applications and examines the benefits and challenges of these computational developments Highlighting a range of pertinent topics such as utility computing computer security and information systems applications this multi volume book is ideally designed for academicians researchers students web designers software developers and practitioners interested in computer systems and software engineering Introduction to Medical Software Xenophon Papademetris, Ayesha N. Quraishi, Gregory P. Licholai, 2022-05-05 A concise and accessible overview of the design implementation and management of medical software **Business Analysis Agility** James Robertson, Suzanne Robertson, 2018-10-05 Understand and Solve Your Customers Real Problems with Agile Business Analysis To deliver real value you must understand what your customers truly value and solve the problems they really need solved Business analysis can help you do this and it is as crucial in agile environments now as it always has been In Business Analysis Agility leading experts James Robertson and Suzanne Robertson show how to perform business analysis in an agile way trying new things adapting to changes and discoveries staying flexible and being quick Drawing on their unsurpassed experience of hundreds of projects and organizations the Robertsons help you prioritize relentlessly focus investments on delivering value and learn in ways that improve your results Uncover the real customer problems hidden behind assumptions and conventional solutions Hypothesize potential solutions and quickly test them with safe to fail probes Understand how people hardware software organizations and other components come together in an optimal customer experience Write stories that help you find solutions that deliver more value to customers and the business Think about problems and projects in more agile nimble and open minded ways The Robertsons approach to analytical thinking will be valuable to anyone who wants to build better software in agile environments analysts developers team leads project managers software architects and other team members and stakeholders at all levels of experience *Computing Handbook, Third Edition* Heikki Topi, Allen Tucker, 2014-05-14 Computing Handbook Third Edition Information Systems and Information Technology demonstrates the richness and breadth of the IS and IT disciplines The second volume of this popular handbook explores their close links to the practice of using managing and developing IT based solutions to advance the goals of modern organizational environments Established leading experts and influential young researchers present introductions to the current status and future directions of research and give in depth perspectives on the contributions of academic research to the practice of IS and IT development use and management Like the first volume this second volume describes what occurs in research laboratories educational institutions

and public and private organizations to advance the effective development and use of computers and computing in today's world. Research level survey articles provide deep insights into the computing discipline enabling readers to understand the principles and practices that drive computing education research and development in the twenty first century.

**Model-Based System Architecture** Marco Forlingieri, Jesko G. Lamm, Stephan Roth, Markus Walker, 2015-10-26  
Presents modeling approaches that can be performed in SysML and other modeling languages. This book combines the emerging discipline of systems architecting with model based approaches using SysML. The early chapters of the book provide the fundamentals of systems architecting discussing what systems architecting entails and how it benefits systems engineering. Model based systems engineering is then defined and its capabilities to develop complex systems on time and in a feasible quality are discussed. The remainder of the book covers important topics such as architecture descriptions, architecture patterns, perspectives, viewpoints, views and their relation to system architecture, the roles of a system architect, their team and stakeholders, systems architecting processes, agile approaches to systems architecting, variant modeling techniques, architecture frameworks and architecture assessment. The book's organization allows experts to read the chapters out of sequence. Novices can read the chapters sequentially to gain a systematic introduction to system architecting. Model Based System Architecture Provides comprehensive coverage of the Functional Architecture for Systems (FAS) method created by the authors and based on common MBSE practices. Covers architecture frameworks including the System of Systems (Zachman Frameworks), TOGAF and more. Includes a consistent example system, the Virtual Museum Tour system that allows the authors to demonstrate the systems architecting concepts covered in the book. Model Based System Architecture is a comprehensive reference for system architects and systems engineers in technology companies. This book will also serve as a reference to students and researchers interested in functional architectures. Tim Weilkiens is the CEO at the German consultancy ooze Innovative Informatik and co author of the SysML specification. He has introduced model based systems engineering to a variety of industry sectors. He is author of several books about modeling and the MBSE methodology SYSMOD. Jesko G Lamm is a Senior Systems Engineer at Bernafon, a Swiss manufacturer for hearing instruments. With Tim Weilkiens, Jesko G Lamm founded the Functional Architectures working group of the German chapter of INCOSE. Stephan Roth is a coach, consultant and trainer for systems and software engineering at the German consultancy ooze Innovative Informatik. He is a state certified technical assistant for computer science from Physikalisch Technische Lehranstalt PTL Wedel and a certified systems engineer GfSE Level C. Markus Walker works at Schindler Elevator in the research and development division as elevator system architect. He is an INCOSE Certified Systems Engineering Professional (CSEP) and is engaged in the committee of the Swiss chapter of INCOSE.

Strategic Information Technology Arthur M. Langer, Lyle Yorks, 2018-08-28. Successfully navigate the changing face of the CIO role. Strategic Information Technology offers CIOs a handbook for engaging with the senior management conversations surrounding strategy. The CIO role is currently

undergoing a massive transition from technology focused expert to a more strategic mindset and this book provides proven methods for taking your seat at the table Lessons from high performing CIOs and a wealth of leading edge insight provide invaluable guidance for positioning technology as a strategic driver across the business while a focus on building the necessary connections for example an alliance between IT and HR provide a multimodal approach to navigating the transition The evolution of the CIO s role involves more than simply technical knowledge the new CIO must be an influencer an engager and just as adept at the soft skills that become increasingly crucial as you climb the management ladder It s about changing mindsets translating hard skills into strategic advantages and demonstrating IT s value to the strategic decision making process This book provides best practices illustrative examples and up to date perspective for CIOs wanting to Position IT as a critical driver of overall strategy Build on functional expertise with strategic insight Learn from the stories of successful tech to strategy transformations Engage C Suite peers in shaping the strategic conversation Not long ago the CIO occupied a unique place in the C Suite Executive by title CIOs have nevertheless been seen as predominantly the chief tech expert with little input into strategy as IT has historically been regarded as a tool rather than a source of competitive advantage The truth is becoming increasingly apparent with companies around the world turning to technology in order to gain a competitive edge and CIOs are beginning to claim their place in strategy discussions Strategic Information Technology offers much needed guidance for a successful transformation

### **Opportunities and Strategic Use of Agribusiness**

**Information Systems** Che, Ferdinand Ndifor,Strang, Kenneth David,Vajjhala, Narasimha Rao,2020-12-18 Due to such factors as poor economic conditions climate change and conflict food security remains an issue around the world and especially in developing nations Rapid changes in technology over the last decade has brought a renewed focus on how information and communication technologies ICTs and application systems are deployed to improve rural competitiveness Unfortunately agricultural stakeholders in developing countries particularly in Africa have not been able to reap comparable benefits from adopting agricultural information systems as compared to their counterparts in the developed economies Understanding the challenges that hinder the effective adoption of agricultural information systems and identifying opportunities or innovations is imperative to improve the agricultural sectors and overcome the problems in these developing economies Opportunities and Strategic Use of Agribusiness Information Systems is an essential reference book that examines the key challenges that hinder the effective adoption of agricultural information systems Moreover it identifies and evaluates opportunities for the strategic deployment of ICTs and information systems to drive agricultural development for the benefit of agricultural sector stakeholders in emerging countries While highlighting such topics as agricultural entrepreneurship food value chain and innovation systems it is intended to provide sound and relevant frameworks and tools that will aid agricultural industry practitioners smallholder farmers and managers of agricultural extension systems looking to make more effective and responsible decisions when selecting planning deploying and managing agribusiness information systems It is



additionally targeted for agricultural funding organizations government policymakers academicians researchers and students concerned with exploiting the potential of a variety of ICTs and information systems in the quest to achieve food security and poverty reduction in emerging economies     The Practice and Theory of Project Management Richard Newton,2019-11-05 Managing projects a prominent feature of working life inevitably involves change at some level Even though successful project management depends on organisational change textbooks often fail to recognise this symbiotic nature This book offers students a practical understanding of the strategic and organisational role of projects     **Empowering Project Teams** Marco Sampietro,Tiziano Villa,2014-02-25 Although project team members play crucial roles in projects they often do not possess the required mastery of project management methodologies As a result dialog between project managers and team members is not as effective as it can be and can quickly become a source of stress and tension Empowering Project Teams Using Project Followership to     *Building Performance Analysis* Pieter de Wilde,2018-05-31 Explores and brings together the existent body of knowledge on building performance analysis Shortlisted in the CIBSE 2020 Building Performance Awards Building performance is an important yet surprisingly complex concept This book presents a comprehensive and systematic overview of the subject It provides a working definition of building performance and an in depth discussion of the role building performance plays throughout the building life cycle The book also explores the perspectives of various stakeholders the functions of buildings performance requirements performance quantification both predicted and measured criteria for success and the challenges of using performance analysis in practice Building Performance Analysis starts by introducing the subject of building performance its key terms definitions history and challenges It then develops a theoretical foundation for the subject explores the complexity of performance assessment and the way that performance analysis impacts on actual buildings In doing so it attempts to answer the following questions What is building performance How can building performance be measured and analyzed How does the analysis of building performance guide the improvement of buildings And what can the building domain learn from the way performance is handled in other disciplines Assembles the current body of knowledge on building performance analysis in one unique resource Offers deep insights into the complexity of using building performance analysis throughout the entire building life cycle including design operation and management Contributes an emergent theory of building performance and its analysis Building Performance Analysis will appeal to the building science community both from industry and academia It specifically targets advanced students in architectural engineering building services design building performance simulation and similar fields who hold an interest in ensuring that buildings meet the needs of their stakeholders     Project Management ToolBox Russ J. Martinelli,Dragan Z. Milosevic,2016-01-05 Boost your performance with improved project management tactics Project Management ToolBox Tools and Techniques for the Practicing Project Manager Second Edition offers a succinct explanation of when where and how to use project management resources to enhance your work With updated content that reflects key

advances in the project management field including planning implementation control cost and scheduling this revised text offers added material that covers relevant topics such as agility change management governance reporting and risk management This comprehensive resource provides a contemporary set of tools explaining each tool s purpose and intention development customization and variations and benefits and disadvantages Additionally examples tips and milestone checks guide you through the application of these tools helping you practically apply the information you learn Effective project management can support a company in increasing market share improving the quality of products and enhancing customer service With so many aspects of project management changing as the business world continues to evolve it is critical that you stay up to date on the latest topics in this field Explore emerging topics within the world of project management keeping up to date on the latest most relevant subject areas Leverage templates exercises and PowerPoint presentations to enhance your project management skills Discuss tips reporting implementation documentation and other essentials of the project management field Consider how project management fits into various industries including technology construction healthcare and product development Project Management ToolBox Tools and Techniques for the Practicing Project Manager Second Edition is an essential resource for experienced project managers and project management students alike

**Project Management ToolBox** Cynthia Snyder Dionisio, Russ J. Martinelli, Dragan Z. Milosevic, 2025-01-22

Comprehensive on the go toolkit for professional project managers updated to reflect the tools necessary for today s predictive adaptive hybrid work environment Project Management ToolBox is a go to reference for on the job project managers and advanced students of project management providing a contemporary set of tools and explaining each tool s purpose and intention development customization and variations Examples tips and variations guide readers through the application of these tools The Third Edition led by bestselling project management author Cynthia Snyder Dionisio has been updated to offer a contemporary set of tools to reflect changes in project management learning and practice This edition includes several new chapters that reflect today s predictive adaptive and hybrid work environment New content includes the project canvas project roadmap procurement strategy risk responses and more The book is structured to follow the flow of projects starting with project selection project origination planning implementation monitoring and closure Within each section there is a wealth of tools examples tips and variations to tailor the use of the tools Sample topics covered in Project Management ToolBox include Economic methods such as payback time net present value and internal rate of return Identifying analyzing and communicating with project stakeholders Plans for eliciting managing and specifying requirements along with a matrix to tracing requirements Work breakdown structures network diagrams critical path method and critical chain method Exploring emerging topics within the world of project management and keeping up to date on the latest most relevant subject areas Project Management ToolBox is a must have resource that enables project managers to improve outcomes deliver quality products and meet stakeholder expectations

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